

CASE STUDY

Structural Challenges Faced by AI Startups in India

Founder-Level Insights on Scale,
Commercialisation and Ecosystem Bottlenecks

A stylized illustration of a city skyline at night, with various skyscrapers and buildings. The scene is overlaid with glowing circuit lines and dots, suggesting a digital or technological theme. The colors are primarily purple, blue, and green.

QUANTIVE

AI Startups in India: The Challenge and Our Approach

A founder-level study by Quantive Advisory LLP



1. THE CHALLENGE

India's AI startup ecosystem is expanding rapidly, but many founders struggle to convert promising products and pilot projects into sustainable, revenue-generating businesses.



Pan-India
mixed-methods study



60
AI startup founders



Pan-India
Coverage

COVERING KEY AI STARTUP SECTORS



Fintech



Healthtech



Enterprise
Software



Logistics



Retail



Public-Sector
Solutions



2. OUR APPROACH

1



Structured
Founder Survey



2



Qualitative
Interactions



3



Challenge
Severity Index

A proprietary analytical framework used to assess the intensity of founder-level constraints.



3. EIGHT CONSTRAINT AREAS



Compute
Infrastructure



Data



Talent



Funding



Regulation



Market
Readiness



Scaling
Barriers



Ecosystem
Support



AI Startups in India: Key Findings

Founder-level evidence on the gap between innovation and commercial scale



1. THE GAP BETWEEN INNOVATION AND SCALE



82%

Founders had launched an AI-enabled product or pilot



88%

Were not yet generating revenue from AI solutions



97%

Had raised external funding



The ecosystem shows strong technical activity and investor interest, but weak revenue conversion.



2. HIGHEST-SEVERITY CONSTRAINTS



Talent Constraints

92



Compute Infrastructure

88



Data Access

85



Regulatory Uncertainty

84

Challenge Severity Index (CSI)



3. THE PILOT TRAP



Pilot /
Proof of Concept



Long-term
Contract / Scale

Many startups remain caught in a 'pilot trap,' where successful proofs of concept do not convert into long-term commercial contracts.



4. WHAT THE STUDY CONCLUDES



AI startup challenges are **structural** rather than firm-specific and require coordinated action across infrastructure, finance, talent, regulation, procurement and market development.



Sample size = 60



How Quantive Can Help AI Startups

Support across the innovation-to-scale journey



01

Strategy & Market Insights

- ✓ Market and sector opportunity assessments
- ✓ Customer and enterprise-readiness research



02

Regulation & Policy

- ✓ Regulatory and compliance analysis
- ✓ Policy and government engagement



03

Commercialisation & Growth

- ✓ Investor-facing research and pitch support
- ✓ Pricing, commercialisation and go-to-market strategy



04

Scale-Up Support

- ✓ Pilot evaluation and scale-up planning
- ✓ Stakeholder surveys and user research



05

Responsible AI & Partnerships

- ✓ Responsible AI, data-governance and risk frameworks
- ✓ Partnerships with industry, government and ecosystem institutions



Quantive helps AI startups move from experimentation to **commercially viable**, **compliant** and **scalable** businesses.





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