Enterprise Execution™ Value Leakage Canvas

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Use this working canvas with the sponsor, investment owner, delivery lead, and affected operating leaders to examine a single initiative or portfolio. Capture evidence, the value at stake, and a decision for each material gap. Complete it after a self-diagnostic or when execution concerns first arise.

Portfolio or initiative: _____
Sponsor: _____ Session date: _____
Intended outcome and benefit owner: _____

Map the execution conditions

Area	Discussion prompt	Evidence and gap
Strategic intent	What outcome must persist despite changing conditions? Which assumptions matter?	
Investment clarity	Why is this funded? Who may modify the commitment?	
Portfolio sequencing	What must happen first? Which pipeline commitments compete for resources?	
Capability readiness	What skills, capacity, technology, and operating capabilities are required and available?	

Map the organizational connections

Area	Discussion prompt	Evidence and gap
Organizational handoffs	Who sends and receives each critical commitment? What constitutes acceptance of it?	
Change orchestration	Who must work differently? What evidence of adoption and readiness is required?	
Value realization	Who measures benefits, against which baseline, and on what review dates?	

Identify the most material exposure

Describe the gap, its likely mechanism, and the evidence supporting it. Distinguish observed facts from assumptions. Identify the affected outcome; quantify exposure only when the baseline and calculation support it.

_____
_____
_____

Test the governance response

Can the local owner resolve this within their delegated authority? If not, identify the portfolio or executive decision-maker. Specify the condition that triggers escalation and the evidence required to revisit the decision.

_____
_____

Convert findings into commitments

Select up to three actions based on materiality and urgency. Each action should resolve a decision, secure a missing capability, or repair a handoff that threatens the intended outcome.

Action and expected effect	Owner and due date	Evidence of completion
1.		
2.		
3.		

Executive disposition

Decision: Proceed / Re-sequence / Stabilize / Modify / Pause / Escalate
Approving authority: _____ Date: _____
Conditions and next review: _____
_____

Use the Thirty-Day Action Card for follow-through. Revisit the canvas when assumptions, capacity, readiness, or the value case change materially. This is a facilitated working tool; validate its findings with relevant owners and evidence.

Discuss your execution priorities

For executive leadership and advisory conversations, visit https://kenrickfraser.com or contact kenrick@enterpriseexecution.com.

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