

RICE SCORING

DESIGN ICEBERG COMPANION / Record evidence and assumptions separately. Name the decision and date your version.

OUTCOME, REACH PERIOD & EFFORT UNIT

Compare eligible initiatives using the same goal, time horizon and units.

RICE = REACH x IMPACT x CONFIDENCE / EFFORT Enter confidence as a fraction. Calculate manually.

INITIATIVE	REACH	IMPACT	CONFIDENCE	EFFORT	SCORE

EVIDENCE FOR THE INPUTS

Sources, estimate owners, dependencies and plausible alternative values. See page 2 for sensitivity review.

Framework: Intercom. Original companion worksheet; the PDF does not calculate scores automatically.

BELOW THE SURFACE

Review the interpretation before acting. Preserve the evidence, uncertainty and reasoning behind the next decision.

UNCERTAIN INPUT

Which estimate has the weakest support?

PLAUSIBLE ALTERNATIVE

What different value could reasonably apply?

RECALCULATED SCORE

Use the same units and confidence fraction.

RANKING CHANGE

Does the order reverse or remain stable?

DEPENDENCY OR OBLIGATION

What should be handled outside score order?

DECISION / OWNER / EVIDENCE

What should be checked before committing?